



BUS 44 - Human Resource Management

Catalog Description

Transfer Status: CSU

Unit(s): 3.00

Lecture: 51.00 Contact hours/102.00 Out of class hours/153.00 Total hours/3.00 Unit(s)

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Course Description: This course highlights complex and important issues in current human resources practice, and demonstrates how managers can effectively manage human resources. The course explores Human Resource Management (HRM) issues for today's companies: changing government and legal requirements; new information systems; downsizing; demands for a more skilled workforce; increasing attention to and appreciation for diversity; the global workforce and intensifying global competition; and changing cultural and economic factors.

Objectives

Upon successful completion of this course, the student should be able to:

- 1. Explain and apply terms, specific facts and theories relating to the HRM function of organizations today.
2. Engage in informed discussion about important issues relating to equal employment opportunity, affirmative action and diversity, describing the benefits and components of an effective diversity program.
3. Identify and compare the various approaches to employee compensation, training and development, and appraisal, discussing the relative advantages and disadvantages of each.
4. Demonstrate via oral and written case analysis appropriate insights and recommendations regarding written and/or videotaped case scenarios depicting major HRM issues and problems.
5. Identify, explain and apply federal and state compliance requirements relating to HRM.
6. Discuss and develop strategies for using the HRM function to promote an organization's success, particularly by maximizing employee productivity and motivation.

Course Content

Topic Titles / Suggested Time Topic

Lecture

Table with 2 columns: Topics and Lec Hrs. Lists 17 topics such as 'The Challenge of Human Resources Management' and 'Creating High-Performance Work Systems' with corresponding lecture hours. Total Hours: 51.00.

Methods of Instruction

- A. Class Activities
B. Discussion
C. Homework: Students are required to complete two hours of outside-of-class homework for each hour of lecture
D. Lecture
E. Reading Assignments

F. Case analysis

Methods of Evaluation

- A. Exams/Tests
- B. Papers
- C. Oral Presentation
- D. Projects
- E. Homework
- F. Case analysis, non-job interviews

Examples of Assignments

Reading Assignments

1. Read the text material on Equal Employment Opportunity (EEO), affirmative action and the diversity of the workforce. Prepare for an in-class discussion of these topics, particularly as they relate to enhancing organizational effectiveness.
2. Read the text material about federal and state regulations pertaining to human resources management (HRM). Prepare for in-class discussion of these compliance requirements, including their application to relevant case scenarios.

Writing Assignments

1. For a particular position, develop 10-15 interview questions to be asked of candidates and a scoring sheet to be used by interviewers in the interview process. Since you're committed to providing candidates with a realistic job preview, generate a list of questions you'd expect applicants to ask and the honest responses you'd provide them about this position.
2. For a specific entry-level, professional position, write a job description and job specification that will be used for recruitment purposes. Also, identify the supporting documents that prospective applicants must submit for consideration. Then, generate your recruiting/selection plan, being specific regarding tasks, resources and timeframes. Your submission for this assignment will be approximately 5 pages long.

Out-of-Class Assignments

1. Imagine that you are the newly-hired administrator of a mid-sized non-profit organization. Your employees' performance is less than optimal and employees have never been formally evaluated. Create an organization chart showing the hierarchy of the non-profit and indicating the job titles of personnel. Then, design and describe a 360-degree appraisal process you will implement. Generate forms and procedures to support this process. This report should be approximately 8 pages in length.
2. As a team, you have been charged with making plans to address your hypothetical mid-sized firm's HR challenges. Describe the organization in terms of its characteristics. Create a brief SWOT analysis for your organization. Identify key employees (or employee categories) needed to facilitate your organization's goal attainment and, for each, his/her/their core competencies. Devise an organizational staffing strategy, using strategic knowledge workers, core employees, supporting labor and alliance partners, as appropriate. This report should be approximately 5 pages in length.

Recommended Materials of Instruction

Snell, S.A. and Bohlander, G.W. (2025). *Managing Human Resources. Cengage Learning, 20th.* 9798214042954.

Lussier, R.N. and Hendon, J.R. (2023). *Fundamentals of Human Resource Management. Sage Publications, 3rd.* 9781071854372.

By Raymond Noe, John Hollenbeck, Barry Gerhart and Patrick Wright. (2024). *Fundamentals of Human Resources Management. McGraw Hill, 2024.* 9781265033125.

Minimum Qualifications

Business (Masters Required)
Management (Masters Required)

Created/Revised by: Christiansen, Lisa

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